



Regular Commission Meeting January 11, 2017

The Chester Metropolitan District's Regular Commission meeting was held at 6:00 pm on Wednesday, January 11, 2017 at the CMD Office in Chester, SC. Members attending were: Jean H. Nichols, Secretary; Sharon Peterson; Tawana Davis; Michael Brunson; and James Cloud. Others in attendance were Fred Castles, Executive Director; Susan Roddey, Executive Assistant; Becky Moon, Finance Manager; Andy Litten, District Engineer; Arthur Gaston, Attorney; Lawrence Flynn of Pope Flynn; Bob Damron of Compass Municipal Advisors; and Tommy McMinn of Richburg.

Secretary Jean H. Nichols called the meeting to order.

The minutes of the December 12, 2016 meeting were approved. Motion to approve was made by James Cloud, Seconded by Sharon Peterson, and unanimously approved.

Old Business:

At this time, Mr. Castles introduced Lawrence Flynn and Bob Damron. Mr Flynn presented the three resolutions for consideration.

Master Bond Resolution – One currently in place was adopted in 1997. This controls how debt
is issued by the District. All revenues are pledged as collateral to bond and lien holders – this is
what is used to float loans and bonds. Bonds are issued on a parity basis. This adjusts the ability
to issue bonds on a general basis.

Attorney Gaston: There is quite a bit required of us. We have to maintain various bank accounts, operation records, audit, casualty insurance, no free service. No sale of the system. No arbitrage. The resolution has to be filed with the Clerk of Court and adjustments have to be approved by the Clerk beforehand. It has been read through and is ready to be approved.

Fred Castles: Everything AG said is current with our existing policy.

At this time, Attorney Gaston recommended passing the bond resolution

Motion to adopt the bond resolution as presented and written was made by Sharon Peterson, Seconded by Tawana Davis, and unanimously agreed upon.

2. 2017 Series Resolution – This bond resolution is series-specific. It approves a specific series of bonds – in this case, not to exceed \$8 Million in utility bonds. The 2009 bonds can be refunded to save money. Up to \$8 Million can be funded, but may no the necessary. Will also refund and redeem the 2016 BAN. The 1-year term will be up on March 11, 2017. It will be expanded over 20-25 years. There are also a number of projects to be funded by this document.

Fred Castles: Purchase of the water plant property in Fort Lawn (\$1 Million), improvements to the Day Tanks at the Water Plant (\$350,000), Great Falls Water Meter Project, Fort Lawn Meter Project, other system improvements to help upgrade aging infrastructure.

Lawrence Flynn: Responsibility will be delegated to FC as Executive Director to finalize the process. In this situation, we are doing a Capital Market Sale – we are selling the bonds by the terms of the Preliminary Offering Statement (a securities document), which allows us to break up the \$8 Million account into increments of \$5,000 each to anyone interested in purchasing it. Approval of the series resolution will also approve the Preliminary Offering Statement. This will authorize Mr. Cannon to sign the finalized document, which will allow FC to sell the bonds worldwide on behalf of the District.

Attorney Gaston: In order for us to attempt to sell the bonds, we want to notice that for many of our customers, we are the sole supplier.

Motion to approve the Series Resolution and Preliminary Offering Statement was made by Michael Brunson, Seconded by James Cloud, and unanimously agreed upon.

3. **Financial Policy Resolution** – These are things the staff is already doing, but this will put those policies on paper in order to support the POS. We believe the District should receive an A rating from the agencies – the agencies like to see written and formalized policies.

Motion to approve the Financial Policy Resolution was made by Sharon Peterson, Seconded by Michael Brunson, and unanimously agreed upon.

Bob Damron presented the Debt Structure Report. A copy is attached to the minutes.

He stated that they intend to take the bonds to the market on February 16th, and close it shortly after March 1st in order to pay off the outstanding debt. Since it's less than \$10M annually, it's considered Bank Qualified Debt. It will be issued on a tax-exempt basis (lien-holders are exempt from federal income tax, which should lower the interest rate for CMD).

Old Business:

Filter Plant Report- Mr. Castles read the report for December. A copy of the report is attached to the minutes.

Depot Report- Susan Roddey read the report for December. A copy of the report is attached to the minutes.

Engineer's Report- Andy Litten read the report for December. A copy of the report is attached to the minutes.

DMAG Update- The Catawba River basin is still in Stage 1, but the conditions are not favorable and we are looking to go into Stage 2 in the near future.

New Business:

Director's Update- At this time, Mr. Castles reported the following:

- SunFiber is currently at 85% of Phase I capacity.

- GiTi Tire will begin production in May.
- The Exit 65 Steering Committee's final report is due in March.

Reports:

Director's Report- Mr. Castles read the Director's Report for December. A copy of this report is attached

to the minutes.

Hydrant Report- Mr. Castles read the Hydrant Report for December. A copy of this report is attached

to the minutes.

Financial Report- Mrs. Moon read the Financial Report for December. A copy of this report is attached

to the minutes.

With there being no further business to discuss, the meeting was adjourned. Motion to adjourn was made by Sharon Peterson, seconded by Michael Brunson, and unanimously approved.

Approved: Respectfully Submitted:

Date: February 8, 2017 By: Susan H. Roddey

Agenda

| | | January 11, 20 | | | |
|------|--------------|---|---------------------|--|--|
| I. | Call | Meeting to Order | | | |
| II. | App | roval of Last Meeting Minutes | | | |
| III. | Bon | d Resolution: | | | |
| | A. B. C. | Consideration of the adoption of the Ame Resolution Consideration of the adoption of the 2011 Consideration of the adoption of Water S | 7 Series Resolution | | |
| IV. | Old Business | | | | |
| | A. | Filter Plant | - Fred Castles | | |
| | B. | Depot Report | - Susan Rodde | | |
| | C. | Engineer's Report | - Andy Litten | | |
| | D. | DMAG Report | - Andy Litten | | |
| V. | New | Business | | | |
| | A. | Director's Update | - Fred Castles | | |
| VI. | Rep | orts | | | |
| | A. | Director's Report | - Fred Castles | | |
| | B. | Hydrant Report | - Fred Castles | | |
| | C. | Financial Report | - Becky Moon | | |

VII. **Executive Session**

(Outstanding Debt Structure Report)

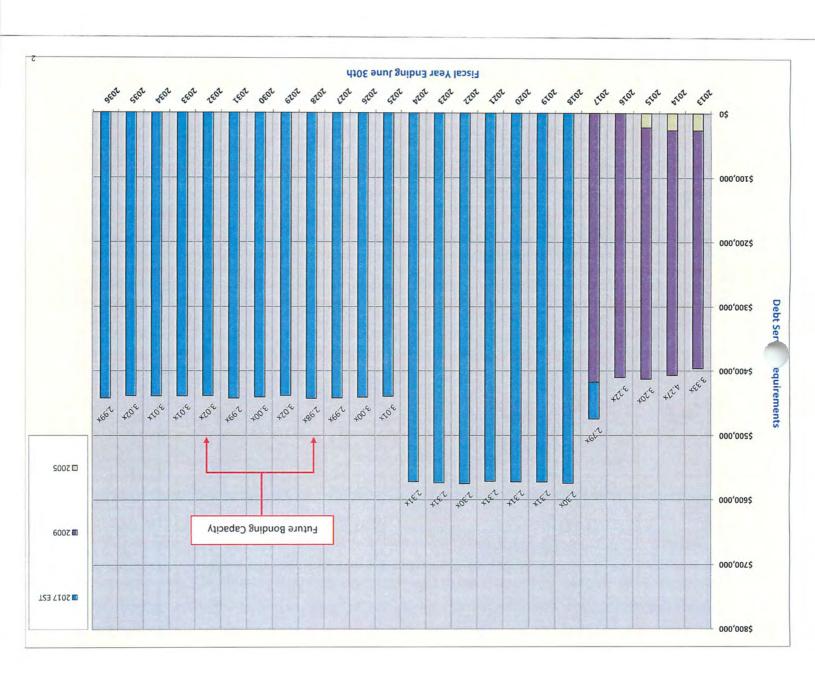
Chester Metropolitan District

1/6/7011



Debt Capsule Summary Report

| (A) | (B) | (C) | (D) | (E) | (F) |
|----------|-------------|-------------|----------|----------|-----------------|
| | Original | | Interest | | |
| Bond | Par | Amount | Rate | Final | Call |
| Series | Amount | Outstanding | Range | Maturity | Information |
| 2009 | \$4,200,000 | \$2,780,000 | 4.590% | 2024 | Callable @ 101% |
| 2016 BAN | \$2,000,000 | \$2,000,000 | 0.970% | 2017 | Non Callable |
| Totals: | \$6,200,000 | \$4,780,000 | ••• | | |



Debt Structure Report

| (A) | (B) | (C) | (D) | (E) | (F) |
|---------|----------|-------------|-------------|----------|--------------|
| | | | | | |
| | 5eries | Series | Series | | |
| Fiscal | 2005 | 2009 | 2017 EST | Reserved | Totals |
| Year | Bonds* | Bonds | Bonds | | Payments |
| 2013 | \$25,900 | \$370,289 | | | \$396,189 |
| 2014 | \$25,900 | \$381,109 | | | \$407,009 |
| 2015 | \$21,605 | \$391,011 | | | \$412,61 |
| 2016 | | \$409,995 | | | \$409,995 |
| 2017 | | \$417,602 | \$56,676 | | \$474,278 |
| 2018 | | | \$574,250 | | \$574,250 |
| 2019 | | | \$572,350 | | \$572,350 |
| 2020 | | | \$571,850 | | \$571,850 |
| 2021 | | | \$571,050 | | \$571,050 |
| 2022 | | | \$574,950 | | \$574,95 |
| 2023 | | | \$573,400 | | \$573,40 |
| 2024 | | | \$571,550 | | \$571,55 |
| 2025 | | | \$439,400 | | \$439,40 |
| 2026 | | | \$440,850 | | \$440,85 |
| 2027 | | | \$442,000 | | \$442,00 |
| 2028 | | | \$442,850 | | \$442,85 |
| 2029 | | | \$438,400 | | \$438,40 |
| 2030 | | | \$440,600 | | \$440,60 |
| 2031 | | | \$442,200 | | \$442,200 |
| 2032 | | | \$438,200 | | \$438,200 |
| 2033 | | | \$438,800 | | \$438,800 |
| 2034 | | | \$438,800 | | \$438,800 |
| 2035 | | | \$438,200 | | \$438,200 |
| 2036 | | | \$442,000 | | \$442,00 |
| Totals: | \$73,405 | \$1,970,006 | \$9,348,376 | \$0 | \$11,391,787 |

*Estimated

Debt Service Coverage Report

| (A) | (B) | (C) | (D) | (E) | _(F) |
|--------|-----------|-------------|----------|-----------|-------------|
| | | | | | |
| | | | | | Over |
| Fiscal | Debt | Net | Target | Estimated | (Under) |
| Year | Service | Earnings | Coverage | Coverage | Coverage |
| | | | | | |
| 2013* | \$396,189 | \$1,319,903 | 1.20x | 3.33x | \$844,476 |
| 2014* | \$407,009 | \$1,736,656 | 1.20x | 4.27x | \$1,248,245 |
| 2015* | \$412,616 | \$1,321,901 | 1.20x | 3.20x | \$826,762 |
| 2016 | \$409,995 | \$1,321,901 | 1.20x | 3.22x | \$829,907 |
| 2017 | \$474,278 | \$1,321,901 | 1.20x | 2.79x | \$752,768 |
| 2018 | \$574,250 | \$1,321,901 | 1.20x | 2.30x | \$632,801 |
| 2019 | \$572,350 | \$1,321,901 | 1.20x | 2.31x | \$635,081 |
| 2020 | \$571,850 | \$1,321,901 | 1.20x | 2.31x | \$635,681 |
| 2021 | \$571,050 | \$1,321,901 | 1.20x | 2.31x | \$636,641 |
| 2022 | \$574,950 | \$1,321,901 | 1.20x | 2.30x | \$631,961 |
| 2023 | \$573,400 | \$1,321,901 | 1.20x | 2.31x | \$633,821 |
| 2024 | \$571,550 | \$1,321,901 | 1.20x | 2.31x | \$636,041 |
| 2025 | \$439,400 | \$1,321,901 | 1.20x | 3.01x | \$794,621 |
| 2026 | \$440,850 | \$1,321,901 | 1.20x | 3.00x | \$792,881 |
| 2027 | \$442,000 | \$1,321,901 | 1.20x | 2.99x | \$791,501 |
| 2028 | \$442,850 | \$1,321,901 | 1.20x | 2.98x | \$790,481 |
| 2029 | \$438,400 | \$1,321,901 | 1.20x | 3.02x | \$795,821 |
| 2030 | \$440,600 | \$1,321,901 | 1.20x | 3.00x | \$793,181 |
| 2031 | \$442,200 | \$1,321,901 | 1.20x | 2.99x | \$791,261 |
| 2032 | \$438,200 | \$1,321,901 | 1.20x | 3.02x | \$796,061 |
| 2033 | \$438,800 | \$1,321,901 | 1.20x | 3.01x | \$795,341 |
| 2034 | \$438,800 | \$1,321,901 | 1.20x | 3.01x | \$795,341 |
| 2035 | \$438,200 | \$1,321,901 | 1.20x | 3.02x | \$796,061 |
| 2036 | \$442,000 | \$1,321,901 | 1.20x | 2.99x | \$791,501 |
| | | | | | |

^{*}As reported on District's audited financials

\$11,391,787

Totals:

Chester Metropolitan District - Series 2009 Refunding

| | Prio | Prior Bond Payments | | Ne | Net Savings | | |
|----------------|----------------------|---------------------|-------------|----------------------|---------------------|-------------|-----------|
| Fiscal Year | Principal Portion | Interest Portion | Total | Principal Portion | Interest Portion | Total | Savings |
| 2017 | \$0 | \$0 | \$0 | \$0 | \$17,948 | \$17,948 | (\$17,948 |
| 2018 | \$310,000 | \$114,291 | \$424,291 | \$345,000 | \$72,600 | \$417,600 | \$6,691 |
| 2019 | \$330,000 | \$100,062 | \$430,062 | \$350,000 | \$65,700 | \$415,700 | \$14,362 |
| 2020 | \$350,000 | \$84,915 | \$434,915 | \$360,000 | \$55,200 | \$415,200 | \$19,715 |
| 2021 | \$360,000 | \$68,850 | \$428,850 | \$370,000 | \$44,400 | \$414,400 | \$14,450 |
| 2022 | \$370,000 | \$52,326 | \$422,326 | \$385,000 | \$33,300 | \$418,300 | \$4,026 |
| 2023 | \$380,000 | \$35,343 | \$415,343 | \$395,000 | \$21,750 | \$416,750 | (\$1,407 |
| 2024 | \$390,000 | \$17,901 | \$407,901 | \$330,000 | \$9,900 | \$339,900 | \$68,001 |
| Totals | \$2,490,000 | \$473,688 | \$2,963,688 | \$2,535,000 | \$320,798 | \$2,855,798 | \$107,890 |

| Net Savings Amou | int |
|--------------------------|-----------|
| Gross Savings: | \$107,890 |
| Present Value Savings: | \$111,981 |
| Present Value Savings %: | 4.50% |

| Interest Rate Reducti | |
|----------------------------|-------|
| Series 2009 Interest Rate: | 4.59% |
| Series 2016 Interest Rate: | 2.55% |
| Interest Rate Reduction: | 2.04% |

| Refunding Escrow Analysis | |
|---------------------------|-----|
| Negative Arbitrage: | \$0 |
| Escrow Efficiency Ratio: | N/A |

Monthly Report

December 2016

- Completed all reports.
- All Emergency generators were ran by Dell Hughes. The emergency diesel engines were also ran and were reported as operating fine.
- Collected 28 Distribution Samples and analyzed for the presences of Coliform Bacteria. All samples were within acceptable range.
- We are currently maintaining an average Total Chlorine Residual level throughout the distribution system this month at 1.28 mg/l.
- Installed re-build kits in chemical feed dampeners taken out of service.
- Cleaned pressure relief valve and seat on #1 Willet pump polymer injection cylinder.
- Repaired Post Clear-well sampling faucet in the lab sink.
- Repaired lab sink hot water faucet and drain leak.
- Replaced insulation on exposed heat tracing on the Caustic and Ferric supply lines.
- The sludge removed and sent to the landfill this month was 66.81 tons.

CHESTER METROPOLITAN DISTRICT FILTRATION PLANT

MONTHLY REPORT

MONTH:

December 2016

| QUANTITIES (million gallo | ons) | PREVIOUS YEAR | PRESENT YEAR |
|---------------------------|----------------------|------------------|--------------|
| Raw Water | | 95.519 | 94.186 |
| Finished Water | | 85.624 | 93.050 |
| Peak Day | Raw | 3.661 | 4.281 |
| | Finished | 3.142 | 3.922 |
| Minimum Day | Raw | 2.415 | 2.404 |
| | Finished | 2.306 | 2.553 |
| Average Day | Raw | 3.081 | 3.038 |
| | Finished | 2.762 | 3.002 |
| Total Hours Operated | | 740.000 | 736.500 |
| Monthly Load Factor (%) | (Avg.day Plant cap.) | 0.990 | 99% |

| CHEMICAL COSTS | QTY USED (lb) | @COST PER lb. | TOTAL COST | UNIT COST | (Per mil. gal) |
|---------------------|------------------|---------------|---------------|--------------|-------------------|
| | *** | *** | | | |
| Ferric Chloride | 96328.18 | 0.30 | \$28,898.45 | 306.823 | |
| Chlorine | -6209.00 | 0.30 | (\$1,862.70) | -19.777 | |
| Flouride | 1075.00 | 0.48 | \$516.00 | 5.479 | |
| Corrosion Inhibitor | 381.50 | 0.62 | \$236.53 | 2.511 | |
| Caustic Soda | 53656.68 | 0.28 | \$15,023.87 | 159.513 | |
| NACLO2 | 5701.80 | 0.57 | \$3,250.03 | 34.506 | - |
| Polymer (press) | 150.00 | 2.20 | \$330.00 | 3.504 | |
| Polymer (plant) | 0.00 | 2.00 | \$0.00 | 0.000 | |
| AMMONIA | 2011.00 | 0.80 | \$1,608.80 | 17.081 | |
| SUB-TOTAL CHEMICALS | 153095.16 | 7.55 | \$48,000.98 | 509.640 | |

| ELECTRICAL COSTS | KILOWATT HRS | TOTAL COST | UNIT COST | (Per mil. gai) |
|-------------------------|--------------|---------------|--------------|-------------------|
| Filtration Plant | | | 0.000 | |
| Booster Station | | | 0.000 | |
| SUB-TOTAL ELECTRICAL | | \$0.00 | 0.000 | |

| | ······································ | |
|--------------------------------------|--|--------|
| GRAND TOTAL (Chemicals & Electrical) | \$48,00 | 09.640 |

CMD Engineering Department's Engineering Project Progress Report January 2017

Development Project Reviews

Critter Fence (Old Shirt building on the Bypass) – Reviewed and communicated improvements necessary to bring water services into compliance with current District policies. We're working on an agreement and timeframe to bring system into compliance while also providing water service in the meantime. This will evolve into a larger policy program as more older buildings are bought and need to be brought up to date.

Cross-Connection Control Program

We're sending final notices to several customers that they are non-compliant and that if arrangements are not made with the District to bring their system into compliance, then service may be turned off.

The system survey is on-going and as we find additional connections without the proper cross connection controls in-place, we are notifying the customer and letting them know what they need to do to become compliant.

Fire Metering Improvements

GAF – They are scheduled to install the new fire line meter at the end of March or beginning of April during their spring plant shut down.

KJ's Market Grocery Store – We are continuing to work with the Contractor to get a meter installed on the fire service line.

Caustic Feed Day Tank and Ferric Chloride Tank Replacement

No changes to report this month.

In-House Projects

ella Line Replacement - On hold for better weather.

Magnolia Line Replacement – This work is anticipated to begin after Nella.

GIS Mapping

We are currently mapping the water system in Fort Lawn.

An additional task undertaken in the last month is organization of our system maps. We are cleaning up the maps, reorganizing them with a different filing index system, and disposing of duplicate or unneeded maps. This will allow us to check and verify our GIS mapping data and cross reference the maps with the GIS system. We are also going to have all the maps scanned so that copies are on the server for long-term archival and usage, so that new copies can be printed, and to archive the original maps. Many of the maps are very old and continued usage of them is hastening the degradation of the maps to the point of un-usability.

Design Manual

Design manual was submitted to SCDHEC for review last month.

Policies

Several policies are being updated or developed to keep the District current with regulations and surrounding communities.

Distribution System Hydraulic Model

We are compiling data to provide the Consultant to revise the distribution system model. They are going to install pressure recorders at strategic places around the system to record distribution system pressures over a 2-week period. The recorders have not been installed due to cold weather and holidays.

Director's Report FY 2016-2017

| | FT 2010-2017 | | |
|-----------------------------|--------------|--------------|-------------|
| | December | TOTAL | AVERAGE |
| | 2016 | L 12 MOS | L 12 MOS |
| DISTRIBUTION NUMBER: | | | |
| Taps | 4 | 26 | 2.2 |
| Leaks | 27 | 327 | 27.3 |
| DISTRIBUTION MANHOURS: | | | |
| Taps | 39.0 | 480 | 40.0 |
| Leaks | 250.5 | 2,157 | 179.8 |
| Equipment | 0.0 | - | - |
| Shop | 241.0 | 2,233 | 186.1 |
| Dist. System | 753.5 | 10,127 | 843.9 |
| Asphalt | 0.0 | 799 | 66.5 |
| Meters | 132.0 | 1,048 | 87.3 |
| Filter Plant | 0.0 | - | * |
| Hydrants | 77.5 | 308 | 25.6 |
| Construction Projects | 0.0 | 555 | 46.2 |
| Main Break | 132.0 | 2,072 | 172.7 |
| Total Manhours | 1625.5 | 19,778 | 1,648.1 |
| Overtime Hours | 253.3 | 2,748 | 249.8 |
| METER CALLS: | | | |
| Ons | 100 | 937 | 78.1 |
| Offs | 102 | 1,015 | 84.6 |
| Checks | 85 | 1,518 | 126.5 |
| Total Calls | 287 | 3,470 | 289.2 |
| Overtime Hours | 18.5 | 210.0 | 17.5 |
| BILLING INFORMATION: | | | |
| Non-Leak Adjustments: | 2 | 159 | 13.3 |
| Leak Adjustments | 64 | 549 | 45.8 |
| \$\$\$ Adjusted | \$ 3,879.70 | \$ 21,876.31 | \$ 1,823.03 |
| Bills Mailed | 6,097.0 | 72,739.0 | 6,061.6 |
| Thousand Gallons Billed | 28,135.0 | 706,439.3 | 58,869.9 |
| Thousand Gallons Pumped | 93,050.0 | 1,115,234.0 | 92,936.2 |
| % Accounted For | 30.2% | | 63.4% |
| Other Gallons Accounted For | 3,157.1 | 62,260.9 | 5,188.4 |
| Adjusted % Accounted For | 33.6% | | 69.1% |

NOTE: Billing information is not complete. Industrial billing was not available at the time of the meeting.

Hydrant Report

January 11, 2016

| 0 | New Placement |
|---|-------------------|
| 1 | Hydrants Replaced |
| 0 | Hydrants Repaired |
| 0 | Hydrants Removed |

\$2,250 \$ Spent on Hydrant Work

5488 Total Hydrants Worked to Date

\$ 1,180,625 Total Cost to Date

-0- Local Match
-0- Contract Services

\$ 1,180,625 Total Cost

^{*} Replaced 6" line and fire hydrant at Golf Course



Cash Balances Per Month End Bank Statements

| | December 31, 2016 | November 30, 2016 |
|-------------------------------|-------------------|-------------------|
| CMD Merchant Account | \$450,173.19 | \$438,365.16 |
| CMD Gross Revenue GF | 592,969 | 575,979 |
| CMD Gross Revenue Chester | 751,852 | 726,878 |
| CMD Debit Card | 2,772 | 3,922 |
| CMD CPF | 388,684 | 388,667 |
| CMD Certificate of Deposit | 104,965 | 104,965 |
| CMD BAN | 639,100 | 639,100 |
| | \$2,930,515.12 | \$2,877,875.74 |
| SC Local Govt Investment Pool | \$1,308,695.75 | \$1,307,694.43 |
| Wells Fargo Drafts | 832,822 | 783,588 |
| BB&T | 685,947 | 685,947 |
| MBS Securities | 200,000 | 200,000 |
| | \$3,027,464.52 | \$2,977,228.75 |
| US Bank (for debt payment) | \$285,226.99 | \$250,377.97 |
| Grand Total | \$6,243,206.63 | \$6,105,482.46 |

Year-to-Date Income Statement December, 2016

| OPERATING REVENUE | |
|--------------------------------|-------------|
| Res. & Com. Water Service | \$1,317,766 |
| Industrial Meter Water Service | 889,213 |
| Residual Management Fees | 301,781 |
| Penalties | 20,610 |
| Taps/Exts./Inst. Fees | 17,003 |
| Billing/Collection/Admin Fees | 8,493 |
| Miscellaneous | 134,987 |
| TOTAL OPERATING REVENUE | \$2,689,853 |
| | |
| OPERATING EXPENSES | |
| Admin & General Exp | \$686,114 |
| Filter Plant | 675,637 |
| Sludge Operations | 126,030 |
| Distribution - Chester | 398,403 |
| Distribution - Great Falls | 122,171 |
| Distribution - Hydrant | 9,150 |
| Meter Dept. | 112,976 |
| Engineering | 105,466 |
| TOTAL OPERATING EXPENSES | \$2,235,948 |
| OPERATING INCOME | \$453,905 |
| A.C. 6200701.02000.020 | |
| NON-OPERATING EXPENSES | 42.11 |
| Admin & General Exp | \$8,183 |
| Filter Plant | 1,637 |
| Sludge Operations | 0 |
| Distribution | 1,637 |
| Meter Dept. | 59,937 |
| Depreciation | 0 |
| Capital Projects Fee | 2,396 |
| Debt Service | 63,801 |
| TOTAL NON-OPERATING EXPENSES | \$137,590 |
| NON-OPERATING REVENUE | |
| Interest Income | \$10,273 |
| Unrealized Gain / (Loss) | (5,552) |
| TOTAL NON-OPERATING REVENUE | \$4,721 |
| INCREASE IN MET POSITION | 2.3.44 |
| INCREASE IN NET POSITION | \$321,037 |

Chester Metropolitan District Year-to-Date Budget to Actual Comparison December, 2016

| | Month Ended December 31, 2016 | Month Ended November 31, 2016 | Annual Budget for Fiscal Year Ended June 30, 2016 | Variance Fav/(Unf) |
|--------------------------------|----------------------------------|----------------------------------|---|--------------------|
| OPERATING REVENUE | 2000 177 | 0000 000 | 60 700 770 | (64 446 007) |
| Res. & Com. Water Service | \$260,477 | \$282,639 | \$2,763,773 | (\$1,446,007) |
| Industrial Meter Water Service | 155,865 | 167,488 | 2,099,609 | -1,210,396 |
| Residual Management Fees | 56,679 | 61,549 | 699,688 | -397,907 |
| Penalties | 5,763 | 4,451 | 129,487 | -108,877 |
| Taps/Exts./Inst. Fees | 35 | 5,470 | 69,387 | -52,384 |
| Billing/Collection/Admin Fees | 1,940 | 1,452 | 275,116 | -266,623 |
| Miscellaneous | 23,117 | 21,584 | 211,940 | -76,953 |
| TOTAL OPERATING REVENUE | \$503,875 | \$544,633 | \$6,249,000 | \$ (3,559,147) |
| OPERATING EXPENSES | | | | |
| Admin & General Exp | \$116,872 | \$129,386 | \$1,451,991 | \$765,877 |
| Filter Plant | 142,155 | 83,196 | 1,323,300 | 647,663 |
| Sludge Operations | 21,759 | 18,832 | 293,850 | 167,820 |
| Distribution - Chester | 68,830 | 69,519 | 932,205 | 533,802 |
| Distribution - Great Falls | 16,589 | 15,459 | 278,975 | 1,566,804 |
| Distribution - Hydrant | 9,013 | 0 | 31,650 | 22,500 |
| Meter Dept. | 18,631 | 16,786 | 357,937 | 244,961 |
| Engineering | 20,430 | 16,477 | 311,580 | 206,114 |
| TOTAL OPERATING EXPENSES | \$414,279 | \$349,655 | \$4,981,488 | \$4,155,541 |
| OPERATING INCOME | \$89,596 | \$194,978 | | \$596,394.00 |
| NON-OPERATING EXPENSES | | | | |
| Admin & General Exp | \$0 | \$0 | \$49,650 | \$41,468 |
| Filter Plant | 0 | 0 | 175,110 | 173,473 |
| Sludge Operations | 0 | 0 | 15,600 | 15,600 |
| Distribution | 0 | 0 | 131,606 | 129,970 |
| Meter Dept. | 0 | 0 | 147,435 | 87,498 |
| Depreciation | 0 | 0 | 169,998 | 169,998 |
| Capital Projects Fee | 0 | 2,396 | 145,548 | 143,152 |
| Debt Service | 0 | 2,330 | 432,565 | 368,764 |
| TOTAL NON-OPERATING EXPENSES | \$0 | \$2,396 | \$1,267,512 | \$1,129,923 |
| | | 7,511 | | ()) |
| NON-OPERATING REVENUE | | | | |
| Interest Income | \$1,065 | \$928 | \$0 | \$ 10,273 |
| Unrealized Gain / (Loss) | -6,634 | 196 | 0 | -5,552 |
| TOTAL NON-OPERATING REVENUE | -\$5,569 | \$1,124 | \$0 | \$ 4,721 |
| INCREASE IN NET POSITION | \$84.027 | \$193.706 | 02 | |
| INCREASE IN NET POSITION | \$84,027 | \$193,706 | \$0 | |

Proposed Budget Calendar

| | | | 24 25 26 27 28 29 30 | 24 25 26 27 28 29 30 | 25 26 27 28 29 30 | 26 27 28 29 30 31 |
|---|--------------|-----------------------------|----------------------|----------------------|----------------------|----------------------|
| | | | 17 18 19 20 21 22 23 | 17 18 19 20 21 22 23 | 18 19 20 21 22 23 24 | 19 20 21 22 23 24 25 |
| | | | 10 11 12 13 14 15 16 | 10 11 12 13 14 15 16 | 11 12 13 14 15 16 17 | 12 13 14 15 16 17 18 |
| | | | 3 4 5 6 7 8 9 | 3 4 5 6 7 8 9 | 4 5 6 7 8 9 10 | 5 6 7 8 9 10 11 |
| | | | 1 2 | 1 2 | 1 2 3 | 1 2 3 4 |
| | | | S M T W T F S | S M T W T F S | S M T W T F S | S M T W T F S |
| | | | December | September | June | March |
| Ratify Budget | 6:00 | Wednesday, June 14, 2017 | | | | |
| Public Hearing | 3:00 | Wednesday, May 17, 2017 | 26 27 28 29 30 | 27 28 29 30 31 | 28 29 30 31 | 26 27 28 |
| Commission | 6:00 | Wednesday, May 10, 2017 | 19 20 21 22 23 24 25 | 20 21 22 23 24 25 26 | 21 22 23 24 25 26 27 | 19 20 21 22 23 24 25 |
| Finance Committee meeting - optional | 10:00 - 1:00 | Tuesday, May 02, 2017 | 12 13 14 15 16 17 18 | 13 14 15 16 17 18 19 | 14 15 16 17 18 19 20 | 12 13 14 15 16 17 18 |
| Finance Committee meeting | 10:00 - 1:00 | Tuesday, April 18, 2017 | 5 6 7 8 9 10 11 | 6 7 8 9 10 11 12 | 7 8 9 10 11 12 13 | 5 6 7 8 9 10 11 |
| Last day for any departmental changes proposed budget | 9:00 - 5:00 | Friday, March 31, 2017 | 1 2 3 4 | 1 2 3 4 5 | 1 2 3 4 5 6 | 1 2 3 4 |
| Fred and Becky expense budget review | 9:00 - 11:00 | Tuesday, March 28, 2017 | S M T W T F S | S M T W T F S | S M T W T F S | S M T W T F S |
| Becky work on second draft of expense | 8:30 -5:00 | Thursday, March 23, 2017 | November | August | May | February |
| Department Head Meetings | 9-12 & 2-4 | Wednesday, March 22, 2017 | | | | |
| Department Head Meetings | 10-12 & 2-4 | Monday, March 20, 2017 | | 30 31 | 30 | |
| Fred and Becky expense budget review | 9:00 - 11:00 | Tuesday, March 07, 2017 | 29 30 31 | 23 24 25 26 27 28 29 | 23 24 25 26 27 28 29 | 29 30 31 |
| Becky create first expense budget draf | 8:30 -5:00 | Monday, March 06, 2017 | 22 23 24 25 26 27 28 | 16 17 18 19 20 21 22 | 16 17 18 19 20 21 22 | 22 23 24 25 26 27 28 |
| Department Head Meetings | 9-12 & 2-4 | Friday, February 24, 2017 | 15 16 17 18 19 20 21 | 9 10 11 12 13 14 15 | 9 10 11 12 13 14 15 | 15 16 17 18 19 20 21 |
| Department Head Meetings | 10-12 & 2-4 | Thursday, February 23, 2017 | 8 9 10 11 12 13 14 | 2 3 4 5 6 7 8 | 2 3 4 5 6 7 8 | 8 9 10 11 12 13 14 |
| Follow up for questions | 10:00am | Monday, February 20, 2017 | 1 2 3 4 5 6 7 | 1-2 | 1 | 1 2 3 4 5 6 7 |
| Departmental Budget Kick Off Meeting | 10:00am | Monday, February 13, 2017 | S | S M T W T F S | S M T W T F S | S M T W T F S |
| Event | lime | Date | October | yluk | 7 | January |